

We establish long-term working relationships and deep knowledge of our clients' businesses

SUPPLY CHAIN CASE STUDY

Warehouse Assessment & Improvement Roadmap

Leveraging a maturity model-based approach to identify & implement warehouse improvements

OUR OBJECTIVE

Fast-growing pharmaceutical manufacturer-distributor required rapid results to increase the efficiency and accuracy of warehouse operations

Client wanted to ensure the balance of the organization was aligned with new warehouse processes & system integration

- The client's inbound, outbound, and inventory management processes were immature and manual
- Client executives needed a partner that could help
 - assess the operation
 - identify actionable improvement opportunities
 - develop the future state blueprint
 - implement quick wins

Deployed lightweight WMS system to enable mobile picking, barcode scanning, and more efficient inventory control

OUR RESULTS



Identified 12 warehouse improvement opportunities that achieved the following objectives in as little as nine weeks:

- Increased inventory accuracy
- Improved receiving & picking efficiency
- Reduced warehouse errors
- Provided management reporting & visibility



Implemented process improvement initiatives that were a key enabler to increase throughput by more than 70%

OUR SERVICES

Fisher is a boutique consulting firm. We believe less is more. Our seasoned professionals help lead strategic initiatives at large and middle market companies across five service lines.

Strategy
Execution



Finance
Solutions



Customer
Experience



Supply Chain
Solutions



Technology
Solutions



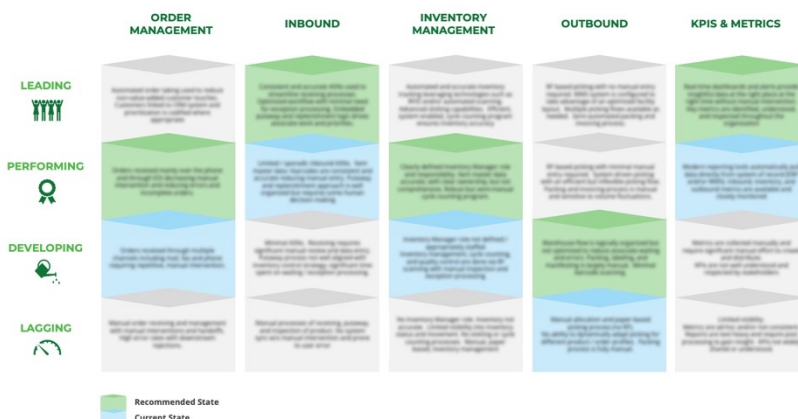
HOW WE WORK WITH YOU TO DRIVE VALUE

Fisher develops solutions and **delivers results**, side-by-side with your team, for break-through levels of operational performance



Ideation + Facilitation + Execution

CAPABILITY MATURITY MODEL



How we Assess Current State Processes and Identify Gaps to Leading Practices

Articulate the vision and objectives for warehouse operations

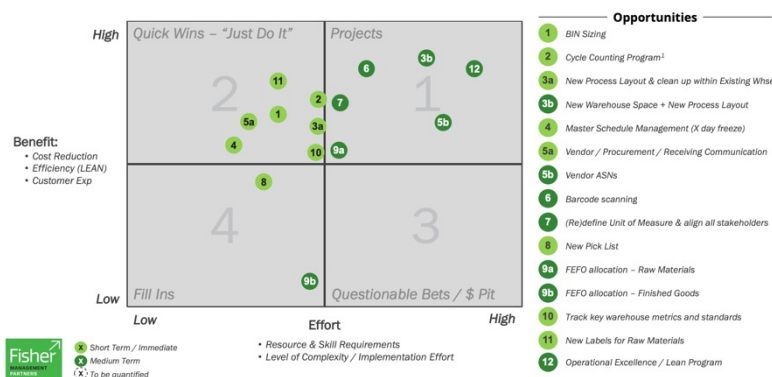
Assess current state capabilities against industry leading practices and align on target maturity levels

Design future state blueprint mapping out facility, process, system, and/or staffing changes

Develop cost estimates to implement the future state blueprint

Outline migration plan by identifying foundational dependencies and prioritizing initiatives with high benefit and medium to low effort

IMPROVEMENT OPPORTUNITIES



TYPICAL WAREHOUSE ASSESSMENT APPROACH



4 - 6
WEEKS

